



1Z0-535

Primavera P6 Enterprise Project Portfolio Management Essentials

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Question: 1

Select the true statement regarding Global Preferences in Primavera P6 EPPM Web Interface.

- A. Global Preferences are shared among all users.
- B. Global Preferences are customized at the user level.
- C. Global Preferences are controlled by the System Administrator
- D. Global Preferences are controlled by Global Security Profiles.

Answer: D

Explanation:

A global security profile determines a user's access to application-wide information and settings, such as resources, global codes, and the OBS. P6 requires that you assign a global security profile to each user.

Reference; P6 EPPM Administrator's Guide, Defining Global Security Profiles in P6 EPPM

Question: 2

An activity has an Original Duration of 10, and a Remaining Duration of 10. The Actual Start is assigned to the activity. Physical % is updated to equal 80%. What is the Remaining Duration for this activity?

- A. 80
- B. 10
- C. 2
- D. 8

Answer: D

Explanation:

Assuming Physical initially is equal to 100%, we get Remaining duration updated to 80% of original Remaining Duration, that is 80% of 10, which equals 8.

Question: 3

The Project Manager selects the “Update units when costs change on resource assignments” option on Calculations tab in Project Details. The Budgeted Cost is \$2,000 and the Budgeted Units is 80 for the resource on an activity. If the User assigns the activity an Actual Cost of \$1,000, what is the Actual Units for the resource?

- A. 70
- B. 40
- C. 60
- D. 80

Answer: B

Explanation:

Units

At Completion Units – the best estimate of units (typically hours) required for the resource to complete the activity. Calculated as (Remaining Units) + (Actual Units).

Budgeted Units – the estimated units required of resource to complete the activity before the activity begins.

Actual Units – the actual units the resource has expended on this activity?

Remaining Units – the estimated units required to complete an activity that is in progress.

Before the activity is started, the remaining units are the same as the budgeted units.

When the activity is in-progress, the actual units (received from CEFMS) are subtracted from the remaining units.

When the activity is marked completed, the remaining units are set to zero.

Reference: Resource Assignment Field Definitions

http://bp.usace.army.mil/robo/projects/pmbp_manual/ref8750g.htm

Question: 4

You are a Portfolio Manager who opened a specific portfolio. You refreshed the filter. However, some of the projects that were previously in the portfolio are no longer there. What happened?

- A. You no longer have sufficient Project level security to view the "missing" projects' data.
- B. Your Web license was revoked to allow other users to interface with the project
- C. The value of the code assigned to the missing projects had changed.
- D. The projects were deleted when the Filter was refreshed.

Answer: A

Explanation:

Note: If you choose to update Primavera activities that fall within a filter and choose to add new activities, only activities that meet that filter's criteria will be added.

<http://www.primavera.com/updates/primavera-p6-baseline.html>

Question: 5

You are a Portfolio Manager looking for a new portfolio that you manually created for your have clicked the Group By drop-down list in Portfolios. Which option should you select to quickly find your portfolio?

- A. Global Portfolio
- B. Global Filtered Portfolio
- C. User Portfolio
- D. User Filtered Portfolio

Answer: D

Explanation:

Use a filter to display the most recently created portfolios.

Question: 6

Select the true statement regarding Portfolio Scenarios.

- A. You can add user access to the Portfolio Scenario from waterline analysis.
- B. You can save the Waterline Analysis as a new scenario.
- C. You can update individual project status from the Waterline Analysis/Scenario.
- D. You can create a new portfolio from the Waterline Analysis.

Answer: D

Explanation:

Use the Capacity Planning page to perform What-if analysis, graphically change project forecast dates, and apply waterline analysis techniques to assist with critical, executive-level decision making. Before assessing capacity or demand on resources, create resource and role estimates for each project. During your analysis, you can create and update scenarios that provide varying snapshots of project and role allocation data. After conducting your analysis, you can create new portfolios containing only the projects that meet your planning criteria (D).

Note: Create Portfolio Scenarios to capture Portfolio data for comparisons and analysis.

Create Portfolio Scenarios to capture Portfolio data for comparisons and analysis

Reference; P6 EPPM User's Guide,About Capacity Planning

Question: 7

What takes the highest precedence during Resource Leveling?

- A. Leveling priority
- B. Mandatory constraint
- C. Topological sequent
- D. Resource Calendar

Answer: A

Explanation:

See step 6A) below in note 1.

Note 1: To configure resource leveling options and priorities:

- 1) Click the Projects menu and select Open Projects.
- 2) On the Open Projects dialog box, open the projects for which you need to configure resource leveling options and priorities.
- 3) On the Projects navigation bar, click EPS.
- 4) On the EPS page, click the View menu and select Columns.
- 5) In the Customize Columns dialog box, expand the General section in the Available Columns list and double-click Project Leveling Priority to add it to the Selected Columns list and click OK.
- 6) On the EPS page:

- a. Enter a value in the Project Leveling Priority field for each project.

Note: Enter a value from 1, the highest priority, to 100, the lowest. The default is 10.

- b. Click the Actions menu and select Save (Ctrl+S).

Etc.

Note 2: Resource leveling is an automated process that can change the start date of activities. Level resources in your project schedule to ensure that resource demand does not exceed resource availability. Typically, you level during the forward pass through a project. This determines the earliest dates to schedule an activity when sufficient resources will be available to perform the task.

If forward leveling delays the project's early finish date, a backward pass might be necessary to recalculate late dates.

During resource leveling, the resource requirements of all scheduled activities are compared to the maximum quantity available at the time of leveling, and an activity is only scheduled to occur when its resource demands can be met. To accomplish this, tasks can be delayed to resolve resource availability conflicts.

Reference; P6 EPPM User's Guide, About Resource Leveling

Question: 8

You are a Project Manager whose projects are integrated with Financial Management System (FMS). The FMS pushes Actual Costs and Actual Hours to your projects as of the Actual Date. Updating Percent complete using the pushed Actual Dates, Actual Costs, and Actual Hours has created inaccurate pictures of the overall % complete, because there are steps within activities that clearly have not completed. Which Percent Complete Type would be the best selection for activities in this project?

- A. Physical
- B. Units
- C. Effort
- D. Duration

Answer: A

Explanation:

Use physical to give a selection corresponding to the actual state.

Note: Parameter: Percent Complete Type

* Identifier: p_percent_complete_type

* Details: Allows users to select the percent complete type of an activity.

* Values: Physical, Duration, Units

* Maps to field: ACTIVITY.PERCENTCOMPLETETYPE

* Use case: Filter activities in a report based on the percent complete type of the activity.

Note 2: There are many different methods for calculation of actual progress in Primavera P6. These methods involve using many fields and settings, including:

Duration % Complete

Units % Complete

Physical % Complete

Percent Complete Type

Activity % Complete

Performance % Complete

Earned Value settings of the WBS Elements

Question: 9

Cost Variance is calculated as_____.

- A. Earned Value Cost - Actual Cost
- B. the Actual Cost of Work Performed
- C. the Budgeted Cost of Work Scheduled
- D. Budget at Completion - Earned Value Cost

Answer: A

Explanation:

Computed as $CV = \text{earned value} - \text{actual costs}$. A negative value indicates that actual costs have exceeded the value of work performed.

Reference: Field Map for Oracle Primavera P6 Reporting Database

Question: 10

Where are "User Defined Fields" typically maintained?

- A. in the Web interface, in the preferences section
- B. in the Client interface by the system administrator
- C. in the Web interface, on the Activities tab
- D. in the Client interface under Admin Preferences

Answer: C

Explanation:

Subject areas

You may customize an unlimited number of UDFs in any of the following subject areas: Activities (C), Activity Steps, Activity Resource Assignments, Projects, Resources, WBS, Expenses, Issues, Risks, and Work Products & Documents. In each of these subject areas, you can add columns and group, sort, and filter data based on the UDFs applicable to the subject area.

Note :Defining user-defined fields

Choose Enterprise, User Defined

Fields. Select the subject area to which you want to add a new field, then click Add.

Double-click in the Title column and type a name for the UDF. Doubleclick in the Data Type column and select the appropriate data type, then

click Close.

Reference; Oracle Primavera P6 Project Management, Creating User-Defined Fields

Question: 11

What is the significance of the setting "Summarize project based on high level resource planning"?

- A. Summarized project data will reflect Top Down plans.
- B. Summarized project data will reflect Bottom Up plans.
- C. Summarized project data will reflect actuals pushed from another application.
- D. Summarized project data will be monetized.

Answer: A

Explanation:

Typically, use the High Level Resource Planning option for future projects that are currently planning only high-level resource allocation requirements, or for projects that are underway, but for which you do not want to assign resources at a detailed activity-level.

Note: You can specify several default values that will be used for activities when you create new projects.

One such setting is 'Summarize Project Based on'.

'Summarize Project Based on' determines whether the Summarizer calculates and displays rolled-up data based on resource assignments at the activity or project level.

Incorrect answers:

B: Use the Detail Activity Resource Assignments option for in-progress projects when you want to review detailed activity-level summarized data, for example, for earned value reporting.

Reference: Set Project Default Options

http://docs.oracle.com/cd/E17462_01/Web_Access/Help/en/Projects/Tasks/pm_p_setdefaults.htm

Question: 12

An activity is to be completed within a fixed time period and the total amount of work is fixed. What duration type should be used?

- A. Fixed Units
- B. Fixed Duration and Units/Time

- C. Fixed Units/Time
- D. Fixed Duration & Units

Answer: D**Explanation:**

For Fixed Duration & Units, the duration and units remain constant as the units/time are changed. Use this duration type when the activity must be completed within a fixed time period and the total amount of work is fixed.

Note: Duration Type

Duration type determines how remaining duration, units, and units/time will be calculated when you update an activity that has resources assigned. The activity's duration type should correspond to the factor that is least flexible in the project: schedule, costs/work effort, or resource availability.

Incorrect answers:

Fixed Units - Used when costs/work effort is a limiting factor. Use this duration type when the total amount of work (costs or units) is fixed, and increasing resources can decrease the duration. In this case, if you update the duration or units/time, the units remain constant.

Fixed Duration & Units/Time or Fixed Duration & Units - Used when schedule is a limiting factor. These duration types are typically used for task dependent activities, which are activities whose duration remains constant regardless of the number of resources assigned. Choose between these two fixed duration types by deciding whether you want remaining units or units/time to remain constant.

Fixed Units/Time - Used when resource availability is a limiting factor, that is, the activity has fixed resources with fixed productivity output per time period. When the activity duration or units are changed, resource units per time remain constant. This duration type is typically used for resource dependent activities.

For Fixed Duration & Units/Time, the duration and units/time remain constant as the units are changed. Use this duration type when the activity must be completed within a fixed time period and the resource availability is fixed.

Question: 13

When assigning a user to a User Interface view, deselecting the Allow Editing check box restricts the user's ability to _____.

- A. edit project data in the view
- B. edit the User Interface View
- C. edit his or her password
- D. edit his or her Resource Profile

Explanation:

Answer: B

- * On the Create User Interface View page, click the Users tab:
 - ** Select a user from the Available Users window to assign the user to that view.
 - *** Click Select to move the user to the Selected Users column.
 - *** Select the Allow Editing option to enable the user to edit the contents of their interface view.
- Reference; P6 EPPM Administrator's Guide, Creating User Interface Views

Question: 14

You are creating a new portfolio scenario. You are attempting to save it for All Users, but the selection is grayed out. What is more than likely the problem?

- A. You have insufficient Global Security privileges.
- B. You have insufficient Project Security privileges.
- C. You have insufficient Portfolio Security privileges.
- D. You have insufficient User Security privileges.

Answer: A

Explanation:

Global profiles

Define a user's access to application-wide information and settings, such as the enterprise project structure (EPS), resources, roles, and cost accounts. Each user must be assigned a global profile.

Incorrect answers:

B: Project profiles

Define a user's access to project-specific information. It is not required that each user be assigned a project profile; however, users cannot access projects unless they are assigned: a project profile, the global profile Admin Superuser, as a resource assignment when they are a project owner, or as a resource assignment when they have Team Member module access.

Reference; P6 EPPM Administrator's Guide, Security Concepts in P6 EPPM

Question: 15

Select the true statement regarding the ability to create projects.

- A. Any Responsible Manager can create a project.
- B. Any user can create a project
- C. Any Project Manager can create a project.

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D. Any Admin Super user can create a project.

Answer: A

Explanation:

Note: Configure the project hierarchy at your organization (the enterprise project structure, or EPS) and use it to structure projects and control user access to project and portfolio data. Project managers will also use the new web-based EPS features to create and edit projects, templates, preferences, baselines, and summaries.

Question: 16

Identify two true statements regarding the rolling up of data within a Work Breakdown Structure (WBS).

- A. Actual Data rolls up to a Parent level.
- B. Actual Data rolls up to a Portfolio level.
- C. Actual Data rolls up to a Resource level.
- D. Actual Data rolls up to Program level
- E. Actual Data rolls up to a Project level.

Answer: B, E

Explanation:

Note: A work breakdown structure in Primavera P6 is a hierarchical arrangement of the products and services associated with a project. Each level of the work breakdown structure represents an element or task that needs to be accomplished for the project to be completed. The element contains the tasks and activities needed to produce the deliverable.

The project is the highest level of the WBS while an individual activity required to create a product or service is the lowest level.

Each project in the enterprise project structure (EPS) has its own WBS.

Note 2: When creating a project, the project manager typically develops the WBS first, assigns work products and documents to each WBS element, and then defines activities for performing the element's work. Specific earned value calculations can be specified for each WBS element, along with an organizational breakdown structure (OBS) element responsible for all work included in the WBS element.

The work breakdown structure (WBS) consists of the WBS for each project included in the enterprise project structure (EPS), in effect, extending the EPS beyond the project level. You can view the entire WBS at once, or you can display only the work breakdown structures for a specific node or project. Open the EPS element whose WBS you want to view, then choose Project, WBS.

Question: 17

Select the best statement regarding Past Period data.

- A. Project Managers should edit past period actual data to keep project performance within limits.
- B. Finance Managers can view and edit past period actual data for any financial period.
- C. Project Managers will need to edit past period actual data for financial periods.
- D. Users with appropriate security can view and edit past period actual data.

Answer: B

Explanation:

Note: Using the Store Period Performance feature, you can track actual units and costs to date. Storing period performance records actuals for the selected financial period along with earned value and planned value, so you can track previous periods and compare current and future trends. If past period data changes after you store period performance, you can edit the data in financial period columns of the Activity Table, Resource Assignments window, and the Resources tab of Activity Details.

Question: 18

Select two true statements about the Portfolio Analysis tab in Primavera P6 EPPM.

- A. Conduct a side-by-side comparison of an unlimited number of portfolios.
- B. Conduct a side-by-side comparison of two projects.
- C. Conduct a side-by-side comparison of two portfolios.
- D. Conduct a side by side comparison of the same project displayed in different view.
- E. Conduct a side-by-side comparison of the same portfolio displayed in different view.

Answer: C, E

Explanation:

Note: Creating Projects on the Portfolio Analysis Page

Generally, you create projects while working on the EPS page in the Projects section of the application. However, it is also possible to create what-if projects while analyzing portfolios. During the process of evaluating a portfolio, you will often want to capture a new project idea.

To create a project on the portfolio analysis page:

- 1) Click Portfolios.
- 2) On the Portfolios navigation bar, click Portfolio Analysis.
- 3) On the Portfolio Analysis page:
 - a. Make sure you are working with the primary portfolio (at top or left) and not the comparison set for the next steps.
 - b. In the Scenario list, select a scenario for your analysis.
 - c. In the View list, select a portfolio view scorecard.
 - d. In the scorecard, select a row where you want to add a new project.
 - e. Click Add Project.
- 4) For the first project you create, if defaults are not already set, the Add Project dialog box appears:
 - a. Select a default Parent EPS element.
 - b. Select a default Responsible Manager.
 - c. Click Select.
- 5) On the Portfolio Analysis page, click Save.

Tip

You can change the what-if project's Project Status field value on the General detail window of the EPS page. For example, you may later want to change a project from What If to Planned status.

Note 2: A portfolio is a collection of projects. Group projects into portfolios so you can easily view data from more than one project at a time.

Reference; P6 EPPM User's Guide, Creating Projects on the Portfolio Analysis Page

Question: 19

Where are tolerances set in Primavera P6 EPPM?

- A. in Performance Thresholds
- B. in Global Preferences
- C. in Performance Status tab
- D. in Portfolios

Answer: A

Explanation:

Risk Scoring Matrix, Categories, and Thresholds

Define risk probability, tolerance, and impact thresholds using the new risk scoring matrix. When assigned to a project, users can assess risks in order to calculate relative project risk scores. This

feature includes a new color-coded probability and impact diagram (PID), probability threshold scale, tolerance scale, and impact severity table.

Enhanced support for risk categories enables you to manage, track, and analyze your own particular conventions for grouping and managing risk. A new risk threshold page provides ways to configure color-coded assessment levels to measure the probability, cost, and schedule impacts of each risk.

Note:

Defining Performance Thresholds

To help you assess the relative performance, earned value, index calculations, and other metrics for a WBS, project, or portfolio, you can set performance thresholds. These thresholds capture the current calculations, variances, and metrics and re-route them into one of four ranges or "buckets" as follows:

- * Exceptional: Indicates that a WBS, project, or portfolio is exceeding expectations.
- * Acceptable: Indicates that a WBS, project, or portfolio is performing within an expected range.
- * Warning: Indicates that a WBS, project, or portfolio needs attention and is performing below expectations.
- * Critical: Indicates that a WBS, project, or portfolio requires significant corrective action.

The threshold values you set for a project apply to all users viewing metrics for that project from the Workspace page and Portfolios pages. You have the option of overriding these thresholds for your own use on a personal dashboard.

Reference; P6 EPPM Administrator's Guide, Defining Performance Thresholds

Question: 20

You can create a Calculated User Defined Field for which Subject Area?

- A. Activity
- B. Resource
- C. Project
- D. Security

Answer: C

Explanation:

Defining Formulas for User Defined Fields

Define formulas to calculate values for the user defined field.

Before defining a formula, you need to first create a project user defined field

To define formulas for user defined fields:

- 1) Click the Projects menu and select Enterprise Project Data, or click the Administer menu and select Enterprise Data.
- 2) In the Enterprise Data pane, expand Projects and click Project UDFs.
- 3) On the Project UDFs page, select a UDF and click the Formula detail window.

Note: The UDF Type must be set to Formula to access the Formula detail window.

4) In the Formula detail window:

a. Click the Fields list and choose a field.

Note: You can select any existing project-related field defined in the project management database, including project codes, or any other user defined field that exists for your organization.

b. Click Insert Field.

c. Continue to build your formula by inserting fields and using the operator buttons.

5) Click Save (Ctrl+S).

Reference; P6 EPPM User's Guide, Defining Formulas for User Defined Fields

Question: 21

What is the process that must be followed by a System Administrator to create a user in the Client?

- A. Create an email account to confirm access after User setup.
- B. Assign a Global Profile, Project Profile, and Responsible Manager.
- C. Request approval from the user's manager before completing the profile.
- D. Assign a Role to the User before assigning security profiles.

Answer: D

Question: 22

When "Store Period Performance" is usually performed?

- A. after each pay period
- B. after the schedule is updated
- C. after Job Services validation
- D. after working hours to enhance performance

Answer: A

Explanation:

Storing of Period Performance

When billing in Excel (AIA form) or in the P6 schedule the current billing period amounts must be "rolled" or moved to the Previously Billed or Actual Cost categories before starting a new billing period.

When the billing has been approved and finalized in the AIA form it can be copied to a new file for use in the next billing period. To “roll” or clear out the This Period amounts in Excel, the current period amounts will have to be added into the Previous Application column cells. This creates a starting point for the new billing period.

Question: 23

What is the significance of the setting "Summarize project based on detailed activity resource assignments"?

- A. Summarized project data will reflect Top Down plans.
- B. Summarized project data will reflect Bottom Up plans.
- C. Summarized project data will reflect integrated Actuals.
- D. Summarized project data will be monetized.

Answer: B**Explanation:**

Use the Detail Activity Resource Assignments option for in-progress projects when you want to review detailed activity-level summarized data, for example, for earned value reporting.

Note: You can specify several default values that will be used for activities when you create new projects.

One such setting is ‘Summarize Project Based on’.

‘Summarize Project Based on’ determines whether the Summarizer calculates and displays rolled-up data based on resource assignments at the activity or project level.

Incorrect answers:

A: Typically, use the High Level Resource Planning option for future projects that are currently planning only high-level resource allocation requirements, or for projects that are underway, but for which you do not want to assign resources at a detailed activity-level.

Reference: Set Project Default Options

http://docs.oracle.com/cd/E17462_01/Web_Access/Help/en/Projects/Tasks/pm_p_setdefaults.htm

Question: 24

You are a Resource Manager making resource assignments in P6 EPPM Web Plan Resources view. You can clearly see that the changes have been made. You move to another section of P6 EPPM Web, and return to the Plan Resources view, only to find that your changes have not been retained. What is the likely cause of this problem?

- A. You selected over allocated resources for a project.
- B. You assigned resources to a project to which you did not have security access.
- C. You did not save before moving to the next screen, so changes were lost
- D. The project data has become corrupt and will need to be rebuilt.

Answer: C

Question: 25

When viewing the Resource Usage Profile using the date interval of Week/Day1, resource allocation is being displayed only on Sundays for every resource being analyzed. Why are all of the resource allocations being displayed on the same day of the week rather than across the days when they are scheduled to occur?

- A. All resources are assigned to the project's default calendar, and have been over allocated to other projects.
- B. The resource calendar assigned to the resources was deleted by the System Administrator.
- C. On the General tab. In the Admin Preferences dialog box, the first day of the week field is set to Sunday.
- D. On the Resource Analysis tab, in the User Preferences dialog box, the "Interval for time-distributed resources calculations" field is set to "week."

Answer: C

Question: 26

Select the true statement regarding Project level Security Profiles.

- A. Project Security Profiles define the weight of Project Codes.
- B. To access projects, a user must be defined in the Resource Hierarchy.
- C. Project Security Profiles override Global Security Profiles.
- D. To access projects, a user must be assigned a Project Security Profile.

Answer: D

Explanation:

The Project Security profile determines what users can do within projects. This covers such things as creating or deleting projects, adding activities, deleting activities, saving a baseline, importing or

exporting data and so on. This profile is assigned to users via the OBS, creating a very flexible way of controlling user's project access across the system.

Incorrect answers:

A: The Global Security profile determines what global items in the system the user can add, edit or delete. For example, do you want the user to be able to modify the Organizational Breakdown Structure (OBS), edit the Enterprise Project Structure (EPS) or define their own project or activity codes? Access to all the global elements of the system are controlled by this profile, which in turn is assigned to the appropriate users.

Reference: <http://www.tensixconsulting.com/2012/07/global-and-project-security-profile-settings-in-primavera-p6/>

Question: 27

Select the true statement regarding Role proficiency.

- A. The numbers and values can be customized.
- B. User Defined Fields can be substituted for numbers and values.
- C. The numbers and values cannot be customized.
- D. Global Resource Codes can be substituted for numbers and values.

Answer: A

Explanation:

Note: A resource skill level is a resource's role proficiency

Question: 28

The Open Requests for Resources portlet lists unstaffed assignments Involving Roles on the selected Role Team. Identify the two ways that the portlet display can be customized.

- A. Role by Project
- B. Role by Resource
- C. Project by Role
- D. Resource by Project
- E. Resource by Role

Answer: A, B

Explanation:**Note**

* To add the Open Requests for Resources to a Dashboard:

From the appropriate Dashboard, select Customize

Check the Box for Open Requests for Resources

Expand the information under the Open Requests for Resources

Select the Radio Button for All Projects or Projects based on the Dashboard filter

Select from the Drop-Down how to Organize the information

Select the appropriate Role Team

Select the appropriate Project Code (if applicable)

Click Save

Click on the Layout tab to select where on the screen the portlet will appear

Click Save and Close

*To assign Resources to Unstaffed Roles:

From the Open Requests for Resources Portlet, select the appropriate Role

A screen will appear displaying all activities for the Role that are unstaffed within the project

Select the activities to assign the resource with a checkbox

Click Assign Resources

Select the appropriate resource and click Assign

Reference: Activities and Assigned Roles in Primavera P6 for the Web

<http://www.simplexgroup.com/102/>

Question: 29**Identify the key benefit of Plan Resources View.**

- A. You can create scenarios using waterline analysis.
- B. You can identify staffing shortfalls within detailed project plans.
- C. You can view and analyze resource allocation without assigning resources at the activity level
- D. You can view and assign resources mapped to appropriate Roles with highest skills.

Answer: C**Explanation:**

Note: You can delete a financial period that has high-level assignment planning values (as entered on the Plan Resources page of P6) as long as the financial period does not contain past period actuals. When you delete a financial period that has high-level assignment planning values, the values are deleted as well.

Question: 30

The ____ security profile determines a user's access to application-wide information.

- A. Global
- B. Project
- C. WBS
- D. OBS

Answer: A

Explanation:

A global security profile determines a user's access to application-wide information and settings, such as resources, global codes, and the OBS. P6 requires that you assign a global security profile to each user.

Reference; P6 EPPM Administrator's Guide, Defining Global Security Profiles in P6 EPPM

Question: 31

Calculated Project User Defined Fields _ ____ and ____.

- A. are created by System Administrators
- B. are managed by Configuration Management
- C. are associated with formulas
- D. are viewable in either the Web or Client/Server
- E. are defined in the Web and only viewable in the Web

Answer: A, C

Explanation:

C: See step 3 and 4 below.

Defining Formulas for User Defined Fields

Define formulas to calculate values for the user defined field.

Before defining a formula, you need to first create a project user defined field

To define formulas for user defined fields:

- 1) Click the Projects menu and select Enterprise Project Data, or click the Administer menu and select Enterprise Data.
- 2) In the Enterprise Data pane, expand Projects and click Project UDFs.

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3) On the Project UDFs page, select a UDF and click the Formula detail window.

Note: The UDF Type must be set to Formula to access the Formula detail window.

4) In the Formula detail window:

a. Click the Fields list and choose a field.

Note: You can select any existing project-related field defined in the project management database, including project codes, or any other user defined field that exists for your organization.

b. Click Insert Field.

c. Continue to build your formula by inserting fields and using the operator buttons.

5) Click Save (Ctrl+S).

Reference; P6 EPPM User's Guide, Defining Formulas for User Defined Fields

Question: 32

You are in the dashboard section of Primavera P6 EPPM, in the Web interface. You would like data in the dashboard for one specific project. How would you make this happen?

- A. Go to the Projects section and open the project
- B. Go to the Portfolio section and filter by the project.
- C. Go to the Client and open the project.
- D. Go to the "filter by" option and select the project.

Answer: D

Explanation:

Note: You can customize your own web pages, called dashboards, to create a custom view of the specific projects and categories of project data that are most relevant to your role in managing projects and resources.

Question: 33

What is the highest level of a Work Breakdown Structure (WBS)

- A. Enterprise
- B. Portfolio
- C. Program
- D. Project

Answer: D

Explanation:

Each project has its own WBS hierarchy with the top-level WBS element equal to that of each enterprise project structure (EPS) node or project.

The project is the highest level of the WBS while an individual activity required to create a product or service is the lowest level.

Each project in the enterprise project structure (EPS) has its own WBS.

Note: A WBS, or work breakdown structure, is a hierarchical arrangement of work activities that divides a project into discrete levels, phases, or layers. The WBS is structured in levels of work detail, beginning with the deliverable and separated into identifiable work elements.

When creating a project, the project manager typically develops the WBS first. The manager assigns documents to each WBS element, and then defines activities to complete that element. In addition to document and activity assignments, each WBS element can also have specific earned value calculation settings, issue assignments, and notebook topics.

Reference; P6 EPPM User's Guide, About Work Breakdown Structures (WBS)

Question: 34

In the client application, Timescale relationships are shown by selecting which value from the Layout Options bar?

- A. Bars
- B. Bar Chart Options
- C. Timescale
- D. Group and Sort

Answer: C**Explanation:**

Note: Change the timescale of a profile, spreadsheet, or Gantt Chart In the Activities window, open a profile, spreadsheet, or Gantt Chart. Click the Layout Options bar and choose Timescale. In the Projects window, right-click in the bar area of a Gantt Chart and choose Timescale.

Reference; Oracle Primavera P6 Project Management, Reference Manual, Customizing Layouts

Question: 35

Identify two statements that best describe how Role Teams are used.

- A. enables the creation of groups of Roles for which a manager has ownership/responsibility

- B. enables the sending of emails to all Roles within the project team
- C. enables the filtering out of resources that are not assigned to the project
- D. creates efficiencies in tracking allocation, staffing activities, and communication
- E. enables the creation of groups of resources for which a manager has ownership/responsibility

Answer: A, E

Question: 36

The Total Spending Plan Tally for a project is the sum of the Spending Plans assigned to_____.

- A. each project in the Enterprise Project Structure (EPS)
- B. each Work Breakdown Structure (WBS) element in the project
- C. each immediate child Work Breakdown Structure (WBS) element
- D. each immediate parent Work Breakdown Structure (WBS) element

Answer: A

Explanation:

Total Spending Plan Tally applies to each project.

Note: Enter monthly spending amounts at the EPS level

Click the Spending Plan tab in the Projects window for a selected EPS node or project. Enter total expenditures for each month in the Spending Plan column. The Spending Plan Tally column shows any amounts previously recorded for project spending plans.

Reference; Oracle Primavera P6 Project Management, Reference Manual, Enter monthly spending amounts at the EPS level

Question: 37

You received an email from a Portfolio Manager asking you to check performance metrics for the past months on each of the projects filtered for that portfolio. You cannot locate the portfolio that the email referenced. What is probably the reason you cannot find the portfolio?

- A. It is a User Portfolio created by the Portfolio Manager
- B. It is a User Filtered Portfolio that hasn't been refreshed.

- C. You don't have the appropriate license for the Web.
- D. You haven't been assigned as a resource to the projects.

Answer: B

Explanation:

Incorrect answers:

D: If it was a security problem then you would be able to locate the portfolio but enable to use it.

Question: 38

Your customer is attempting to implement Resource Capacity Planning using Roles. The Roles Dictionary has been set up by Location, so that Human Resources are able to determine projected Role shortages Location. The customer's projects are 20 years in duration. What limitation of Resource Capacity Planning may create an issue for the customer?

- A. Roles cannot be used in Capacity Planning.
- B. Resources cannot be assigned at the Project level.
- C. Staffing analysis can be used to forecast only up to 10 years in the future.
- D. Role view is governed by Responsible Manager assignments.

Answer: A

Question: 39

In addition to the four primary elements that comprise security, what additional feature in P6 Web will determine a user's access to data?

- A. Portfolio Portlets
- B. User Dashboards
- C. User Interface View
- D. Resources portlets

Answer: C

Explanation:

The information you can view is controlled by licensing and security settings, administrator configuration and user interface view settings, your assignments to activities, your filtering criteria, and the customized content and layout you select.

Question: 40

What are two benefits of designating a resource as non-active?

- A. All project history and Costs are retained.
- B. Budgets from past projects will remain Intact.
- C. The resource can be identified for future work.
- D. Actual Costs for past projects will be positively affected.
- E. The resource is identified as unable to perform future work.

Answer: A, E

Explanation:

Non-active resources may have left the organization but are not deleted from the system since they may have actual hours.

Reference: Field Map for Oracle Primavera P6 Reporting Database

Question: 41

Weighted Project codes_____.

- A. are rarely used due to maintenance issues
- B. are used to calculate Project Score
- C. are used at the Activity level
- D. are assigned by the System Administrator

Answer: B

Explanation:

Primavera uses the weighted project code and code values assigned to a project to calculate its score. To use project scoring features, you create weighted project codes that represent project criteria you want to evaluate, for example, projected sales and risk. You further express the possible attributes associated with these evaluation criteria as weighted project code values, for example,

projected sales might be described as either high, medium, or low potential. Finally, you assign the appropriate weighted codes and code values to the projects you want to score.

Reference: Project Scoring Process Overview

Question: 42

You are a Portfolio Manager with a filter that has been set to identify and assign projects to your portfolio. You are in Primavera P6 EPPM Web Interface. How could you be certain that the list of projects in your portfolio is complete?

- A. by manually hiding projects
- B. by manually adding new projects
- C. by manually refreshing the filter
- D. by manually updating projects

Answer: C

Explanation:

The result of filter can be refreshed to ensure that the most current information is displayed.

Question: 43

Identify the best definition of Funding Source.

- A. Contributing source of funds for a project's financing are assigned in Project Details
- B. Percentage of the total fund allocated to the project are created and managed at the Project level
- C. Agency where funds will be allocated for the project
- D. Removes unwanted portlets from the User Interface View

Answer: A

Explanation:

Establishing Funding

If you are working on government, capital, or other projects that are traditionally funded by sources outside or within your organization, you can set up a Funding Source dictionary, which you can then use to quickly assign specific funding sources to budget items as you develop projects.

Define funding sources

Choose Enterprise, Funding Sources. Select the funding source immediately above and at the same level as the fund you want to add, then click Add. You can set up the Funding Source dictionary as a hierarchy to categorize and group similar funds, such as those affiliated with a particular agency. Reference; Oracle Primavera P6 Project Management, Reference Manual, Establishing Funding

Question: 44

Select the true statement regarding Activity Codes.

- A. Global Activity Codes can be modified by any User.
- B. Global Activity Codes should be managed by configuration management.
- C. Project-level Activity Codes are available to all projects.
- D. EPS-level Activity Codes are available to all projects.

Answer: B

Explanation:

Note: You can define a set of codes to categorize the activities in your projects. You can then sort, filter, and group activities according to the activity codes and values you assign.

Incorrect answers:

C, D: Global Activity Codes (but not Project-level or ESP-level) that may be created at any time and applied to any project.

Question: 45

What is the process that a System Administrator executes to provide access to Primavera for a new hire?

- A. navigate to Projects. Select a Project and select "Shared" access mode in the Open Project dialog
- B. Choose Admin>Admin Preferences. Select the "User Fields tab and define a Resource for the user.
- C. Choose Admin>Users. Select "Add", and then populate all fields In User details.
- D. Open the Resources window. Select "Add", and populate all Resource details.

Answer: C

Explanation:

Note: Configuring Users in P6 EPPM

Depending on your security profile, the Users table enables you to add and remove users and control user access to P6 EPPM components. You must add a user in P6 for each person who needs access to any P6 EPPM component.

At a minimum, each user requires a login name, global profile, and module access. You can also provide additional information about the user, such as an e-mail address and phone number.

Question: 46

Select the true statement regarding currencies.

- A. Only one base currency is supported per database.
- B. Currencies are updated dally as pet exchange rates.
- C. Only 10 currencies are supported in Primavera.
- D. Only two currencies are supported in Primavera.

Answer: A

Explanation:

All costs are stored in the Based Currency. All costs are stored in the Base Currency and all other Currencies are calculated values using the Base Currency value and conversion rate.

Question: 47

You are a Program Manager reviewing Portfolio Performance data. You see a number of Issues that are assigned to a Responsible Manager. What does Responsible Manager mean within Primavera P6 EPPM?

- A. the person responsible for resolving the Issue
- B. the person who identified the Issue
- C. the element from the Organizational Breakdown Structure associated with the Issue
- D. the manager to which the Issue has been assigned

Answer: A

Explanation:

Note: When you associate a responsible manager with an EPS Node, any projects you add to that branch of the EPS are assigned that manager element by default.

When you create a user, you have to give them Responsible Manager assignments in order for them to see projects.

Your EPS and your OBS need to have a one-to-one relationship. If you give a user a Responsible Manager assignment (OBS) that is not tied to an EPS, Project or WBS level, they will not see any projects when they log into the Primavera Client application or the Web Application.

Question: 48

Select three functions available in P6 EPPM Web Portfolios that will allow a Portfolio Manager to analyze and prioritize projects in their portfolio.

- A. Waterline
- B. Add Project
- C. Copy Project
- D. Bubble Chart
- E. Create spreadsheet
- F. Scorecard
- G. Modify Project

Answer: A, D, F**Explanation:**

A: To assist with more sophisticated analysis of a set of projects, you can also use a scorecard to conduct a waterline analysis. A waterline is a visual modeling tool that ranks projects into two separate groups by sorting and applying a constraining limit.

D: Working with Portfolio View Bubble Charts

In addition to plotting data along the X axis and Y axis, bubble charts also adjust the relative size of each entity's bubble or circle to depict a third value, and they group the data by still a fourth value.

Note: Example: A user wants to analyze original budget, cost variance, and at completion total cost for each project in a portfolio. The user also wants to compare this data to another portfolio grouping projects by division/office and showing risk level, actual total cost, and at completion total cost. The user navigates to the Portfolio Analysis page and customizes the portfolio views, filters, scenarios, and bubble chart options shown below. The user sets Original Budget to display on the X-axis and Cost Variance on the Y-axis. Next, the user selects At Completion Total Cost as the bubble size and sets the Group by to Project. When the chart appears, each bubble represents a single project; the size of the bubble represents the At Completion Total Cost value for the project; the

bubble's position on the X-axis represents the original budget value for the project; and the bubble's position on the Y-axis represents the cost variance value for the project. The user configures a second bubble chart to display Risk Level on the X-axis, Actual Total Cost on the Y-axis, and At Completion Total Cost for the bubble size. This time, the projects in the portfolio are grouped into bubbles by division/office.

F: Use this table to analyze, sort, and select projects. Only the projects you mark in the check box column appear in the Capacity Planning chart.

Reference; P6 EPPM Administrator's Guide

Question: 49

You are a Project Manager who is closing out a completed project. You have confirmed that all hours that should be charged to the project have in fact been charged. You have conducted your Lesson Learned activity. All parties agree that the project is complete. Which project status is the best choice for this project?

- A. Active
- B. Inactive
- C. What-If
- D. Planned

Answer: B

Explanation:

The Inactive Project Status should be given to projects that have been completed or curtailed so there will be no more work left to do on them.

Note: The P6 Project Status field is found on the General tab of a Primavera P6 project whether you are using P6 Professional or P6 web.

It can be set to one of four values; Planned, Active, What-If or Inactive.

Incorrect answers:

A: An Active Project Status denotes a project that is live and being executed. It should be regularly updated with progress information and is probably busy consuming resources.

C: Assign a Project Status of What-If to a copy of a live project that is being used to try out alternatives, such as the affect of a change in scope, different ways of doing the same thing and so forth.

D: A Planned Project Status should be assigned to a P6 Project that is currently being developed into a project that should start in the future. Of course some of the best planned projects don't ever start.

Question: 50

Select the statement that best describes "Manage Scenarios" functionality.

- A. You can create a portfolio for your own use or for sharing with other users.
- B. You can view portfolio data in different forms.
- C. You can capture a snapshot of project data at a specific moment in time.
- D. You can select a portfolio to work with or execute commands in the Action bar.

Answer: B

Explanation:

The Scenarios page enables you to view the list of all scenarios available to you. Use this page to modify and delete scenarios, view or add notes for a scenario, and send e-mail to users associated with a scenario. Each entry represents a project code, EPS node, or portfolio and includes an identifying icon, name or title, and the number of associated scenarios. Only entries with existing scenarios are defined.

Note:

Screen Elements

Search field

The text or numeric value you want to use to search for portfolio views by name.

This is an incremental search field. As you type, the list of entries is refreshed and matching portfolio view names automatically expand in the list. To reset the list, clear the Search field.

For example, enter budget or just bu to find all views with the word "Budget" in their names.

Title field

The name of the scenario.

The title can contain up to 255 characters, and it does not have to be unique.

You can click the hyperlink to open the scenario.

Available To

Indicates the user access level for each scenario.

Global: All users can view the scenario.

User: Only you (the current user) can access the scenario.

Multiple Users: A select group of users, including you, have access to the scenario.

Created By field

The user name of the person who created the scenario.

Date Created

The date and time the scenario was created.

Notes field

The notes associated with the scenario.

E-Mail

Enables you to send selected information about the current item to one or more recipients through e-mail. For user scenarios, this field is blank.

Tips

The notes you append to a scenario are not related to the application-wide Notebooks feature.

Getting Here

Click the Portfolios menu and choose Manage Scenarios.

Reference: Oracle Primavera P6, Manage Scenarios Page

Question: 51

Identify the true statement.

- A. The Must Finish By constraint is used as the starting date for the backward pass.
- B. The Must Finish By constraint forces all activities In the project to finish by that date.
- C. The Must Finish By constraint affects the total Role limits for the project.
- D. All activities have negative total float without a Must finish By constraint assigned to the project.

Answer: A

Explanation:

Must Finish date is not constraining Activity. It is used to calculate the schedule on "Backward pass" to show the float whether negative or positive. If Must finish date is less than current project finish date then some critical activities will be showing negative float but if current project finish date is less than must finish date then it will show all positive float.

Note:

The Must Finish By date can be thought of as a project level constraint. Once the last activity in the schedule exceeds this date, negative float will appear.

This can be tricky because the Must Finish By date isn't assigned to a specific activity. Instead, it's a project constraint, so check the Projects window's Date tab in the details area and make sure that they Must Finish By date is either not set to anything at all, or if utilized, is set to at least one day past the calculated project finish date.

Of course, if the project really must finish by a certain date and this field has been set in Primavera P6 accordingly, then normal schedule delay mitigation processes apply.

Note 2: Negative float appears when an activity that has Late dates that are earlier than the Early dates. In other words, the critical path dates now exceed a hard constraint date on one or more of the activities and are reporting this fact with the negative float calculation. If you see negative float, something important is now scheduled after its delivery date.

Normally such activities are easy to find with a filter or two and a little column adding in the table. However, there is one constraint that doesn't appear in the network but can create all manner of chaos if you don't know it's been set.

Example:

General	Notebook	Dates	Settings	Calculations	Defaults
Schedule Dates					
Project Planned Start			Must Finish By		
<input type="text" value="01-Oct-12"/>			<input type="text" value="30-Aug-17"/>		
Data Date			Finish		
<input type="text" value="08-Oct-12"/>			<input type="text" value="22-Sep-17"/>		

Note 2:

Primavera calculates the backward pass starting from the end date of the project finish date you enter manually. Therefore, if the end date is not possible to be achieved using the network logic that you have made, then you will always get negative total float.

Incorrect answers:

B: The Project Must Finish By Date constraints applies to the Project, not to the individual activities.

Question: 52

Select the true statement regarding Global Change.

- A. Global change can be executed by any user.
- B. Global change can modify Global Codes.
- C. Global change can modify Global Security Profiles.
- D. Global Change can replace existing project data with new data.

Answer: D

Explanation:

primavera p6 Global change feature enables you to make changes to all activities, or a selected group of activities, at one time. You can use Global change to edit existing values or assign new values. For example, you can create a statement to assign resource assignments to a group of activities.

When you run Global change, data exclusively locked by another user does not change. To obtain exclusive access, before opening the project, choose Exclusive in the Access Mode section of the Open Project dialog box.

You must have access to the activities to which you want to make Global changes. If your security profile does not enable you to access all the activities, you will not be able to commit the changes you make.

Global change conditions

If statements control which project data changes. Then and Else statements specify the changes to be made. You can define an unlimited number of If, Then, or Else statements.

Reference: Primavera P6 Global Change

Question: 53

Cost accounts are hierarchical, and_____.

- A. are assigned in Project Details
- B. are created and managed at the Project level
- C. are applicable to all projects in the EPS
- D. are assigned to users with security

Answer: C

Explanation:

In Primavera P6 we can create cost accounts and associate them with activity resource assignments or expenses in a project. Cost accounts are hierarchical, and they enable you to track activity costs and earned value according to your organization's specific cost account codes.

You can specify a project's default cost account. This cost account is used for resource assignments to activities and project expenses in the open project.

Note: You can specify a project's default cost account. This cost account will be used for resource assignments to activities and project expenses in the open project.

- Choose Enterprise, Projects and display Project Details.
- Select the project to which you want to assign a default cost account.
- Click the Defaults tab.
- In the Defaults for New Activities section, click in the Cost Account field.
- Select the cost account you want to assign as the default, then click the Select button.

Reference: Oracle Primavera P6 Cost Account

Question: 54

You are a Project Manager who is managing several projects in Primavera P6 EPPM Web interface. Identify the valid navigation options for opening a project in the Web interface.

- A. In the Personal Workspace/GANTT Chart portlet, double-click the project name.
- B. In the Personal Workspace/My Projects, click the project name.
- C. In Portfolios/Executive Summary click the project name.
- D. In Portfolios/GANTT Chart click the project name.

Explanation:

Answer: B

For the portfolio, project, or project code filter criteria specified for a dashboard, the My Projects portlet displays summaries for projects you:

- * are assigned to as a resource or as an activity owner
- * have been invited to
- * are the owner of have OBS access to
- * The portlet displays the project start and finish dates, current percent complete, date last summarized, and the project owner. The link to the project name enables you to open the project in the Projects section.

Reference: My Projects portlet

Question: 55

Select two true statements regarding Calendars.

- A. Global Calendars are available to a subset of projects.
- B. Project Calendars are available for the current project only.
- C. Only a limited number of calendars can be created.
- D. Resource calendars are applied to all Resources with the same Primary Role.
- E. Activity type determines whether the activity uses Resource Calendars for scheduling.
- F. Activity Calendars are managed by individual Resources.

Answer: E, F

Question: 56

Select the statement that best describes a global portfolio.

- A. It is available to single users.
- B. It is assigned by a filter.
- C. It must be manually refreshed.
- D. It is available to all users.
- E. Access is governed by security.

Answer: D

Explanation:

The drop-down list shows the enterprise project structure by dividing project portfolios into two groups: the "Global Portfolios," which span the entire organization, or "User Portfolios," which are important to the individual project manager.

Question: 57

Select the best definition of Resource within Primavera P6 EPPM.

- A. Labor effort required to complete an activity
- B. Materials used to complete an activity
- C. Anything used to complete an activity
- D. Equipment required to complete an activity

Answer: C

Explanation:

Estimating Activity Resources is "the process of estimating the type and quantities of material, people, equipment, or supplies to perform each activity."

If the contract documents require resource and/or cost loading, the Scheduler must assign resources to the activities. Even if the contract does not require resource / cost loading, it is good practice; "by assigning (i.e. loading) resources for each activity, available resources can be scheduled in accordance with resource consumption limitations (i.e., money, labor hours, etc) by resource leveling or balancing"

Reference: Project Management Institute. Chapter 6: Project Time Management. A Guide to the Project Management Body of Knowledge (PMBOK®), Fourth Edition. Page(s) 129-164. Project Management Institute, Newton Square, PA. 2008.

Question: 58

Select the appropriate example that demonstrates how materials are measured in P6.

- A. \$75/minute
- B. \$75/Hour
- C. \$75/linear foot
- D. \$75/day

Answer: B

Explanation:

Time based calculations in P6 are based on hours/minutes.

Question: 59

You are a Project Manager that used Primavera P6 EPPM Web interface. You are trying to determine if some Project level User Defined Fields might be appropriate for one of your projects. You launch Primavera P6 EPPM Client to view enterprise data. You are unable to launch the application. What is the probable issue that must be addressed with your System Administrator?

- A. You do not have appropriate security privileges.
- B. You do not have appropriate license.
- C. You are not a Responsible Manager.
- D. You need additional memory added to your machine.

Answer: A

Explanation:

You are able to see but unable to launch the Primavera P6 EPPM Client. This indicates a security problem. You lack the proper permissions.

Question: 60

You are working in a project plan that has been baselined multiple times. Each of the baselined reflects expected effort for three different sets of defined scope. After reviewing the plan, management has decided that a previous baseline/scope definition will be used going forward. Which action should be executed in the Client?

- A. Restore
- B. Copy/Paste
- C. Export
- D. Check Out

Explanation:

Answer: A

Restore a Baseline:

Use restore a baseline to modify a baseline project. You must first unlink a baseline from its current project by restoring it as a separate project. You can then work with this restored baseline project as you would any other project in the EPS.

Reference; P6 EPPM User's Guide, Working with Baselines

Question: 61

You are a Project Manager working on a new project. You have just received the Project Scope of document that has provided a top-down timelines and budgets for the project. The project has not started. Which project status is the best choice for this project?

- A. Active
- B. Inactive
- C. What-If
- D. Planned

Answer: D

Explanation:

A Planned Project Status should be assigned to a P6 Project that is currently being developed into a project that should start in the future. Of course some of the best planned projects don't ever start. Note: The P6 Project Status field is found on the General tab of a Primavera P6 project whether you are using P6 Professional or P6 web.

It can be set to one of four values; Planned, Active, What-If or Inactive.

Incorrect answers:

A: An Active Project Status denotes a project that is live and being executed. It should be regularly updated with progress information and is probably busy consuming resources.

B: The Inactive Project Status should be given to projects that have been completed or curtailed so there will be no more work left to do on them.

C: Assign a Project Status of What-If to a copy of a live project that is being used to try out alternatives, such as the affect of a change in scope, different ways of doing the same thing and so forth.

Question: 62

You are creating a portfolio manually. You want this portfolio to be available to all users. When you attempt to select All Users, the option is grayed out. What is probably the reason you cannot execute this step?

- A. You don't have the appropriate project access.
- B. You haven't been assigned as a resource to the projects.
- C. You don't have the appropriate license for the Web.
- D. You don't have the appropriate security privilege.

Answer: D

Explanation:

Related to insufficient permissions.

Question: 63

Select the true statement regarding summarized data and Primavera Web.

- A. Live data is used for Resource management.
- B. Live data is used for Portfolio management.
- C. Summarized data is used for Resource management.
- D. Summarized data is used for Project management.

Answer: D

Explanation:

The Project Baseline is a single metric for comparison that enables all members of a team to have a shared and consistent set of data against which to evaluate project progress. There is only one Project Baseline at any time. All pages that display summarized data compare and display data against the Project Baseline.

Reference; P6 EPPM User's Guide, About Baselines

Question: 64

Identify the impact of deleting a resource from the Resource Breakdown Structure?

- A. All actual and remaining work are removed from the database.

- B. Costs for past projects would not be affected as the actual have already been recorded In the database.
- C. Budgets for future projects would be removed from the database.
- D. Budgets from past projects would be removed from the database.
- E. Costs for past projects would be reduced because the cost associated with the resource is deleted.

Answer: B

Explanation:

If you delete a previously exported resource in Oracle Fusion Projects, then mapping information is deleted. The corresponding resource is not deleted in Primavera P6 Enterprise Project Portfolio Management but is then treated as a nonintegrated resource when you subsequently import project plan information.

Note: The integration planning resource breakdown structure you select when defining project integration determines the planning resources you can export. In addition, the planning resources exported depend on whether you are performing an initial export for your integration or a subsequent one.

When you export resources for the first time, all planning resources from the integration planning resource breakdown structure are exported. Primavera P6 Enterprise Project Portfolio Management creates corresponding resources, roles, or expense categories. If you subsequently export planning resources, you can select an incremental or a full export

Reference: Oracle Fusion Applications Project Management Implementation Guide, Settings That Affect the Export of Planning Resources

Question: 65

Issue Codes_____.

- A. can be viewed by all users at all times
- B. can have values assigned to them
- C. are created in the Risks menu
- D. cannot be edited after launch

Answer: B

Explanation:

Note:

Add Global Issue Codes option:

Determines whether the profile will enable users to create global issue codes and code values data. This privilege also selects the 'Edit Global Issue Codes' global privilege.

Edit Global Issue Codes option:

Determines whether the profile will enable users to modify global issue codes data. This privilege also enables users to create, modify, and remove global issue code values.

Reference; P6 EPPM Administrator's Guide, Codes Privileges

Question: 66

The two global profiles that are hard-coded in the system and cannot be deleted or changed are ____ and ____.

- A. Project Manager
- B. System Administrator
- C. IT Administrator
- D. Admin Super User
- E. Resource Manager
- F. No Global Privileges

Answer: D, F

Explanation:

Global profiles define a user's access to application-wide information and settings, such as the enterprise project structure (EPS), resources, roles, and cost accounts. Each user must be assigned a global profile. In addition to any global profiles that you define, P6 provides two predefined global profiles: Admin Superuser and No Global Privileges. The Admin Superuser profile allows complete access to all global information and all projects.

Note: Caution (in the context of installing P6 Professional): You must remember this password because it will be used as the password for the Oracle XE system user, all default database users, and the application admin super user created during installation. The password will also be used for future installations and for contacting Oracle Support.

Reference: Application Level Security

Reference; P6 Professional Admin Guide for an Oracle Database 8.2, Installing P6 Professional

Question: 67

By default, a Role's limit is determined by_____.

- A. the manually entered value on the Limit tab in the Role Dictionary

- B. the combined limit of all resources assigned to the Role
- C. the combined limit of all primary resources assigned to the Role
- D. the combined limit of all primary resources assigned to the Role with a proficiency of Skilled higher

Answer: C

Explanation:

By default, role limits are calculated based on the limit defined for each role's primary resource, which may not accurately reflect a role's planned allocation.

Note: In the Project Management module, on the User Preferences, Resource Analysis tab, you can choose to display role limits based on the custom role limits you define in the Roles dictionary. In P6 Web Access, you can set this same option in the Global Preferences, Resource Staffing section.

Reference; Oracle Primavera P6 Project Management, Reference Manual, Define role limits

Question: 68

You are a Portfolio Manager with one project that is clearly underperforming. You would like to obtain more information about where the problems in the project reside. How would you do this in Primavera P6 EPPM Web interface without contacting the Project Manager?

- A. Click the project name to view performance data by Work Breakdown Structure (WBS).
- B. Send an email asking for more information from the Project Manager.
- C. Send an alert via workflow asking for more information from the Project Manager.
- D. Create an Issue for follow-up by the Project Manager.

Answer: A

Question: 69

In your project, cost and work effort is not subject to change. Which duration type should be used?

- A. Fixed Units
- B. Fixed Duration and Units/Time
- C. Fixed Units/Time
- D. Fixed Duration & Units

Answer: C

Explanation:

Fixed Units/Time - Used when resource availability is a limiting factor, that is, the activity has fixed resources with fixed productivity output per time period. When the activity duration or units are changed, resource units per time remain constant. This duration type is typically used for resource dependent activities.

Note: Duration Type Duration type determines how remaining duration, units, and units/time will be calculated when you update an activity that has resources assigned. The activity's duration type should correspond to the factor that is least flexible in the project: schedule, costs/work effort, or resource availability.

Incorrect answers:

Fixed Units - Used when costs/work effort is a limiting factor. Use this duration type when the total amount of work (costs or units) is fixed, and increasing resources can decrease the duration. In this case, if you update the duration or units/time, the units remain constant.

Fixed Duration & Units/Time or Fixed Duration & Units - Used when schedule is a limiting factor. These duration types are typically used for task dependent activities, which are activities whose duration remains constant regardless of the number of resources assigned. Choose between these two fixed duration types by deciding whether you want remaining units or units/time to remain constant.

For Fixed Duration & Units/Time, the duration and units/time remain constant as the units are changed. Use this duration type when the activity must be completed within a fixed time period and the resource availability is fixed.

For Fixed Duration & Units, the duration and units remain constant as the units/time are changed. Use this duration type when the activity must be completed within a fixed time period and the total amount of work is fixed.

Question: 70

Identify three best practice uses of Notebook topics.

- A. Document processes.
- B. Explain a Constraint.
- C. Send out an email alert.
- D. Explain baseline update.
- E. Change User Access.
- F. Update Actual Costs.
- G. Provide additional status information

Explanation:

Answer: C, D, G

- 1) Always add a Notebook topic once a constraint is added.
- 2) You can add two constraints per activity
- 3) Always reschedule your project after adding a constraint to calculate the new dates.

Note 1:

To assign a constraint to an activity, you can go to the Activity Window and select the Status tab in the Activity details.

Types of Constraints;

- 1) Start on
- 2) Finish On
- 3) Start on or After
- 4) Start on or Before
- 5) Finish on or After
- 6) Finish on or Before
- 7) As Late as possible
- 8) Mandatory Start and Finish.

Note 2: Constraints are used to reflect real project scenarios like your Document submission date, Awarding of Contract...etc. Primavera's scheduled date might not be the one which is in reality, so that's where when assigning a constraint comes in to the picture.

This is assigned to place an overall deadline for your project. Your project

Constraints are used to reflect real project scenarios like your Document submission date, Awarding of Contract...etc. Primavera's scheduled date might not be the one which is in reality, so that's where when assigning a constraint comes in to the picture.